

GOALS

- Define the terms **appointment** and “**working title**” and clarify how those terms were intended to be used.
- More clearly define the options that colleges have in choosing how they will communicate faculty working titles externally – including the use of track and sub-track information.
- Address (as fairly and clearly as we can) faculty concerns regarding the teaching and scholar sub-tracks – including the expressed concern that a teaching designation in a title might be viewed unfavorably.
- Provide a means by which the unique expertise and roles of extension faculty might be communicated externally. The goal here is to create a space for further exploration and decision making.
- In the name of fairness and protection for contingent faculty in short term appointments, designate a minimum FTE (≥ 0.4) and time frame (3 consecutive years) above and after which such faculty should be moved into career track appointments.
- Using the current NSF language, more clearly and thoroughly define the appointment of postdoctoral fellow/associate. (*Further discussion and work are needed to decide whether post-docs should remain in the short-term faculty category, or be moved to a newly created category that might more accurately reflects their transitional and less independent “pre-faculty” role.*)
- Communicate to all our full recognition that this remains a work in progress – and that further revisions may be proposed in the near and/or distant future as experience is gained and circumstances change.

SUMMARY OF PROPOSED REVISIONS:

1. Colleges may opt to use faculty working titles that include or exclude track information – i.e. tenure or career track. EXAMPLE: (a) Associate Professor, Career Track; (b) Associate Professor, Tenure Track, OR (c) Associate Professor (with no track indicated)
2. The sub-track information for the teaching and scholar subtracks should not be included in a career track faculty member’s working title.
3. College may opt to include subtrack information in the working titles of career track faculty in the research and clinical subtracks. (The clinical and research sub-tracks have generated little apparent controversy.)
4. Colleges may opt to further identify extension faculty based on their specific extension roles.
5. After 3 consecutive years at > 0.4 FTE, short term faculty with lecturer, adjunct, and adjoint appointments should be moved into the career track.
6. The NSF definition for postdoctoral fellow/associate is adopted to better describe the appointment at WSU.

A. Faculty Structure

The faculty and staff include all employees, except student and non-student temporary hourly employees, of Washington State University, regardless of their location, who have received official appointments. There are three classifications of employees: faculty, administrative and professional personnel, and civil service personnel. Affiliated personnel who hold adjunct-short-term appointments with academic responsibilities (e.g. lecturer, adjunct and adjoint faculty, etc.) are considered nonvoting members of the faculty. Whenever questions arise about the classification of a faculty member, the final decision will be made by the provost in consultation with the administrative officers concerned.

1. The Faculty

The faculty includes academic faculty, extension faculty, library faculty, and short-term faculty. Historically, additional faculty titles were used and faculty members with these titles retain their faculty status. The statutory duty of the faculty, which may not be delegated, is to recommend to the Board of Regents the candidates for suitable degrees and certificates.

a) Definitions

A faculty member's APPOINTMENT (also known as "job profile" or "position") is for internal use within the university. It outlines more or less broadly a faculty member's position responsibilities. Therefore, it also provides a framework or set of guidelines by which a faculty member will be evaluated for annual review and promotion. (More specific criteria for annual review and promotion within a track and sub-track will be determined by the school or department, and college.)

A faculty member's appointment consists of the *category* (academic, library, extension), *track* (~~and sub-track for career track academic or extension faculty~~ tenure, career, or short-term), *status* (e.g., tenured, visiting, or adjunct), ~~and~~ *rank* of the faculty member, and the *unit* in which the faculty member is assigned. In the case of career track and extension faculty, a faculty member's appointment will also include an internal sub-track designation. Sub-track designations are intended for internal use - i.e. at the program, department, college, and/or university levels.

A faculty member's "working title" (also known as a "business title") is how a faculty member's position at WSU is communicated externally – e.g. on WSU web pages, program documents, letterhead, email signatures, etc. For the purposes of external communication and identification, each college must determine appropriate working titles for faculty by choosing from the options described under each track and sub-track.

(1) Faculty Categories

All faculty *categories* defined below are afforded equal rights and privileges. The various faculty categories, which are not mutually exclusive, are defined as follows:

(a) Academic Faculty

The academic faculty consists of ranked faculty assigned to degree-granting units or the Honors College.

(b) Extension Faculty

The extension faculty consists of ranked faculty assigned to Extension, Continuing Education or Public Service.

(c) Library Faculty

The library faculty consists of ranked faculty assigned to Libraries.

(2) Faculty Tracks

The faculty *tracks* include the tenure track (Section I.B.1.b) the career track (Section I.B.1.c) and the short-term track (Section I.B.1.d).

Faculty in all tracks must always be assessed in accordance with their assignment (e.g., expectations relative to research/scholarship and/or creative activity must be concordant with the percentage of the faculty member's appointment assigned to these areas.)

(3) Faculty Ranks

The *ranks* for academic and extension faculty in the tenure and career tracks include Assistant Professor, Associate Professor, and Professor. Additionally, the rank of Regents Professor is included as the highest possible rank for faculty in the tenure track. The ranks for library faculty include Librarian 2, Librarian 3, and Librarian 4. Librarian 4 is the highest rank.

b) Tenure Track Faculty

(1) Pre-tenure and Tenure Contracts

Tenure track faculty may hold pre-tenure or tenured contracts.

Pre-tenure contract. The faculty member is on probation during the time prior to consideration for tenure. At a time specified in the offer letter, the University will decide whether or not to grant tenure.

Tenure contract. Upon attaining tenured status, the faculty member shall continuously hold appointment with WSU until retirement, resignation, or termination pursuant to the terms of the *Faculty Manual* Section III.E.

(2) Academic Faculty

Academic faculty have significant responsibilities in the following areas: (1) research/scholarship and/or creative activity, (2)

teaching, and (3) academic service. In some units, tenure-track “academic faculty” may also play a significant role in the important missions of clinical service/practice and/or community outreach (e.g. extension.) Importantly, a faculty member in the tenure track is expected to establish and maintain a record of productivity and achievement in research, scholarship, or creative activity. Faculty in this track are also expected to meet the expectations of their college and department regarding the quantity and quality of their teaching, academic service, and (if applicable) clinical service/practice.

Appointments are as ~~Positions are pre-tenured or tenured with the rank of~~ Assistant Professor, Associate Professor, or Professor; tenured or pre-tenure. A tenure track faculty member’s working title is similarly Assistant Professor, Associate Professor, or Professor. Colleges may opt to further externally identify tenure track faculty externally as tenured, tenure track, “accepting graduate students”, ‘research active”, etc.

A terminal degree is normally required. Alternative credentials will be approved in consultation with unit faculty, by the administrative head, and by the provost or chancellor. A faculty member hired as an Assistant Professor who arrives without having completed their terminal degree will normally be given a maximum of one year to finish their degree and a position with a Lecturer title until they finish their degree.

(3) Library Faculty

Library faculty have primary responsibilities centered on library services for the university community, research, scholarship, and service.

Positions are pre-tenured or tenured with the rank of Librarian 2, Librarian 3, or Librarian 4.

A terminal degree is normally required. Alternative credentials will be approved in consultation with unit faculty, by the administrative head, and by the provost or chancellor. A faculty member hired as a Librarian 2 who arrives without having completed their terminal degree will normally be given a maximum of one year to finish their degree and a position with a Lecturer title until they finish their degree.

(4) Extension Faculty

Extension faculty are responsible for extending the research and knowledge bases of Washington State University to communities of place and practice across the state. Extension faculty in the tenure track are expected to establish and maintain a record of productivity and achievement in research, scholarship, or creative activity.

Appointments are as Assistant Professor, Associate Professor, or Professor; tenured or pre-tenure. A tenure track faculty member's working title is similarly Assistant Professor, Associate Professor, or Professor. Colleges may opt to further identify tenure track extension faculty externally based on their specific extension roles. Positions are pre-tenured or tenured with the rank of Assistant Professor, Associate Professor, or Professor.

A terminal degree is normally required. Alternative credentials will be approved in consultation with unit faculty, by the administrative head, and by the provost or chancellor. A faculty member hired as an Assistant Professor who arrives without having completed their terminal degree will normally be given a maximum of one year to finish their degree and a position with a Lecturer title until they finish their degree.

c) Career Track Faculty

(1) Contracts (Continuous, Fixed Term, Contingent) for Career Track Faculty

Non-tenure track faculty appointments may be divided into three categories: (a) Fixed term appointments with specific end dates determined by the nature of the assigned task, funds, or contracts; (b) contingency appointments, with end dates, in which continued employment is determined by contingencies (indefinite term); and (c) continuous appointments.

Career track faculty may hold continuous, one (1) to five (5) year fixed term (with or without a rolling horizon), or contingent contracts. Career-track faculty may be reappointed upon satisfactory evaluation as measured by annual performance review with the possibility for fixed term contracts to be converted into rolling horizon contracts of up to five (5) years based on college/department needs; a one-year terminal appointment may be

given prior to completion of a longer term if the annual review is below satisfactory.

(a) Fixed Term Appointment Definition

A faculty member with a fixed term contract holds an appointment that ends on a specific date. Reappointment is dependent upon renewal of funding or contracts, extension of the assigned tasks, and positive action taken to reappoint the incumbent. The offer of such a position implies no obligation on the part of the University to continue employment beyond the termination date of the temporary appointment; such decisions lie solely within the University's discretion.

Types of fixed term appointments are contracts for a specified period, teaching positions to cover unexpected enrollments in courses, visiting faculty appointments, grant-funded positions, summer appointments, adjunct and non-service appointments, appointments to teach courses offered through Extended University Services, exchange faculty appointments, appointments of persons who have not attained permanent visas or citizenship, research associate positions, internships, and positions occurring because of permanent employees' leaves or separations.

(b) Contingency Appointment Definition

For a faculty member with a contingent appointment, in addition to termination dates, hiring actions for contingency appointments include a statement that continuing employment is contingent upon specific qualifications. If the contingency specifies a date by which some action must be complete and if the specifications are not met, the University has no obligation to the employee beyond the contingency date. Employees hired on one- to three-year contracts are in this category, as are employees holding temporary visas who will become eligible for permanent positions upon requisite changes in immigration status.

(c) Continuous Appointment Definition

A faculty member with a continuous appointment holds an appointment with no contractual end date. Continuous appointment faculty may be terminated with or without cause.

(d) Hiring Policies and Procedures

Information regarding recruitment, including special circumstances for grant employees, periodic advertisement to establish temporary applicant pools, and details regarding adjunct and visiting appointments may be found in the BPPM 60.11 and/or the Office for Equal Opportunity Recruitment Manual.

(2) Sub-tracks for Academic or Extension Faculty

~~The responsibilities for career track academic or extension faculty should fall into one of the following designations (sub-tracks): Clinical, Scholarly, Research, or Teaching.~~

Career track appointments ~~must~~ should include a specified sub-track ~~title designation~~ in the appointment/job profile (e.g., Clinical, Research, Scholarly, Teaching or Extension sub-track~~clinical assistant professor, research associate professor, or teaching professor~~). See the options under each sub-track for how these sub-track designations may be communicated externally via a faculty member's working title (see also Faculty Structure – Definitions, Faculty Manual Section I.A.1). All sub-tracks and working titles should be listed in the college's tenure and promotion guidelines.

All career track appointments should align with current Washington Administrative Code Regulations (WAC 250-61-100).

~~Appropriate department specific working titles for each of the appointments within the career track do not have to include the track or sub-track designation and may be determined by each college. For example, colleges may elect that working titles be listed simply as assistant professor, associate professor, or professor, with no mention of tenure track versus career track, or sub-track. All working titles should be listed in the college's tenure and promotion guidelines.~~

(a) Clinical Sub-track

Clinical faculty are those whose primary responsibilities are clinical practice and/or the supervision and clinic-based instruction of professional students, interns, residents, and/or fellows. Many, but not all, will have significant expectations in one or more of the following areas: (a) research, scholarship, or creative activity, (b) teaching, (c)

outreach, (d) educational leadership, (e) administration, or (f) academic service. For example, these faculty may also play a role in the pre-clinical/pre-clerkship phases of the professional curriculum and/or perform clinical research. Promotion in this sub-track is based on significant achievement and/or a national/international recognition for excellence in clinical practice, teaching, educational leadership, and/or scholarship.

For working titles and external communication, colleges may choose from 3 options: (1) simply as assistant professor, associate professor, or professor, with no mention of tenure track versus career track, or sub-track; (2) as assistant professor, associate professor, or professor followed in parentheses by either the designation Career Track or 'CT', with no mention of sub-track – e.g. Associate Professor (Career Track); or (3) as ~~Appointments are as~~ Clinical Assistant Professor, Clinical Associate Professor, or Clinical Professor.

(b) Research Sub-track

Faculty in the research sub-track are in non-tenure track research appointments who predominantly conduct research, scholarship, or creative activity and who may serve as principal or co-principal investigators on grants or contracts administered by the university. Typically, the institution has made a commitment of office and research space. Start-up funds and salary may be provided. However, departments and colleges may expect these faculty members to provide all or significant portions of their own salary through extramural funding. The terms for start-up, space, and salary will generally be negotiated during the hiring process, although those terms can be renegotiated by the institution or the faculty member. In general, these faculty will have no significant teaching or service expectations unless those responsibilities are negotiated and commensurate funding support is provided. Promotion in this sub-track is typically based on traditional measures of research or scholarship, i.e., publication, extramural funding, and national or international reputation.

- For working titles and external communication of faculty in the research sub-track, colleges may choose from 3 options: (1) simply as assistant professor, associate professor, or professor, with no mention of tenure track versus career track, or sub-track; (2) as assistant professor, associate professor, or professor followed in parentheses by either the designation Career Track or 'CT', with no mention of sub-track – e.g. Associate Professor (Career Track); or (3) Appointments are as as Research Assistant Professor, Research Associate Professor, or Research Professor.

(c) Scholar Sub-track

Faculty in the scholar sub-track are those who have significant responsibilities in at least two of the following areas: (a) teaching, (b) student advising, (c) research or scholarship, (d) creative activity, (e) outreach, (f) practice, (g) educational leadership, (h) administration, or (i) academic service. Most faculty in this sub-track will have a significant teaching or student advising responsibility. However, carrying a large teaching or advising load and receiving good student ratings is not sufficient for promotion in this sub-track. Applicants for promotion are expected to demonstrate a scholarly approach to teaching, evidence of teaching effectiveness, and achievement or recognition in one or more of the additional areas (e.g., research/scholarship, educational leadership, outreach, etc.).

For working titles and external communication, colleges may choose from 2 options: (1) simply as assistant professor, associate professor, or professor, with no mention of tenure track versus career track, or sub-track; or (2) as assistant professor, associate professor, or professor followed in parentheses by either the designation Career Track or 'CT', with no mention of sub-track – e.g. Associate Professor (Career Track). Appointments are as Scholarly Assistant Professor, Scholarly Associate Professor, or Scholarly Professor. The scholar sub-track designation is intended only for internal use (i.e. at the program, department, college, and/or university levels) and ordinarily should not be employed on program, department, college and/or university websites or documents.

(d) Teaching Sub-track

Faculty in the teaching sub-track are those whose primary responsibility is teaching or student advising ~~and~~ with little or no additional expectations in research, scholarship, creative activity, leadership, or academic service. Faculty with a teaching appointment will often have large teaching commitments according to their assignment and contract. In some colleges, teaching may involve teaching in a clinical setting. Promotion criteria will be determined by the department and college but should include evidence of teaching effectiveness and innovation.

For working titles and external communication, colleges may choose from 2 options: (1) simply as assistant professor, associate professor, or professor, with no mention of tenure track versus career track, or sub-track; or (2) as assistant professor, associate professor, or professor followed in parentheses by either the designation Career Track or 'CT', with no mention of sub-track – e.g. Associate Professor (Career Track). Appointments are as Teaching Assistant Professor, Teaching Associate Professor, or Teaching Professor. The teaching sub-track designation is intended only for internal use (i.e. at the program, department, college, and/or university levels) and ordinarily should not be employed on program, department, college and/or university websites or documents.

(3) Library Faculty

Career Track library faculty have primary responsibilities centered on library services for the university community, research, scholarship, and service. The duties of career track library faculty may be more specialized than those of tenure track library faculty.

Positions are as Librarian 2.

(4) Extension Faculty

Career Track extension faculty are responsible for extending the research and knowledge bases of Washington State University to communities of place and practice across the state.

For working titles and external communication, colleges may choose from 2 options: (1) simply as assistant professor, associate professor, or professor, with no mention of tenure track versus career track, or sub-track; or (2) as assistant professor, associate

professor, or professor followed in parentheses by either the designation Career Track or 'CT', with no mention of sub-track – e.g. Associate Professor (Career Track). Appointments are as career track faculty with designated sub-track as Clinical, Research, Scholarly, or Teaching and with the rank of Assistant Professor, Associate Professor, or Professor. Colleges may opt to further identify career track extension faculty externally based on their specific extension roles.

d) *Short-term Faculty*

Short-term faculty may hold one-semester to three (3) year fixed term or contingent contracts (defined in I.B.1.c.(1)). The equivalent of a master's degree or higher is normally required. Alternative credentials will be approved in consultation with unit faculty, by the administrative head, and by the provost or chancellor. The responsibilities and appointments for short-term faculty fall into one of the following designations:

(1) *Lecturer*

A Lecturer position is considered non-permanent or part time and is typically a short-term teaching contract. A lecturer's primary responsibility is teaching, including in a clinical setting. These appointments can be renewed indefinitely at the discretion of the University. After 3 consecutive years, a lecturer with an appointment of > 0.4 FTE should ordinarily be moved into a career track appointment.

(2) *Visiting Faculty*

Visiting faculty are fixed-term appointees who are faculty members or professionals from another institution for purposes of teaching, collaboration, or research. They are normally expected to return to their own institutions at the expiration of the appointment and are appointed as visiting faculty. Whenever a department plans to employ or host a foreign professor, researcher, or scholar, it is important to contact the Office of International Programs regarding arrangements for the appropriate immigration status.

(3) *Adjunct Faculty*

Adjunct faculty are faculty who may hold positions with employers other than WSU and are appointed temporarily to WSU faculties. Adjunct faculty provide various types of service or teaching within individual colleges according to established criteria and may serve on graduate committees as graduate faculty as indicated by graduate program bylaws. They are appointed as

adjunct faculty. After 3 consecutive years, an adjunct faculty member with a WSU appointment of > 0.4 FTE should ordinarily be moved into a career track appointment.

(4) Adjoint Faculty

Adjoint faculty are faculty who may hold positions with employers other than WSU and are appointed temporarily to WSU faculties. Adjoint faculty provide various types of research, scholarship, or creative activity within individual colleges according to established criteria and may serve on and co-chair graduate committees as graduate faculty as indicated by graduate program bylaws. They are appointed as adjoint faculty. After 3 consecutive years, an adjoint faculty member with a WSU appointment of > 0.4 FTE should be reviewed biennially by the chair, dean, and departmental faculty for potential transfer into a career track appointment.

(5) Affiliate Faculty

Affiliate faculty are comparable to an adjunct appointment except that the person is already a WSU employee (faculty or administrative professional) and has been invited to serve in a faculty role in a program other than the one paying their salary. They are appointed as affiliate faculty.

(6) Research Associate

Research associates are faculty in short-term appointments who support the research being conducted at the University. Positions may also include research, scholarship, creative activity, teaching, administration, outreach, or service. After 3 consecutive years, a research associate with a WSU appointment of > 0.4 FTE should be reviewed biennially by the chair, dean, and departmental faculty for potential transfer into a career track.

(7) Postdoctoral Research Associate/Fellow

Postdoctoral research associates are persons who have received a doctoral degree (or equivalent) and are engaged in a temporary and defined period of mentored advanced training to enhance the professional skills and research independence needed to pursue his or her chosen career path~~earned a doctorate and are employed temporarily to support research.~~